BRİSA BRIDGESTONE SABANCI LASTİK VE SANAYİ TİCARET A.Ş.

INTERIM ANNUAL REPORT

FOR THE PERIOD OF JANUARY 1 - JUNE 30, 2026

DRT Bağımsız Denetim ve
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Mali Müşavirlik A.Ş.
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(CONVENIENCE TRANSLATION OF INDEPENDENT AUDITOR'S REVIEW REPORT ON THE INTERIM ACTIVITY REPORT)

To the Board of Directors of Brisa Bridgestone Sabancı Lastik Sanayi ve Ticaret A.Ş.

We have been charged with reviewing the consistency of condensed consolidated interim financial information provided in interim activity report of Brisa Bridgestone Sabancı Lastik Sanayi ve Ticaret A.Ş. ("the Company") and its subsidiaries (together will be referred as "the Group") dated 30 June 2026 with the reviewed condensed consolidated interim financial statements. The Group Management is responsible from the aforementioned interim activity report. Our responsibility is to express a conclusion as to whether the financial information presented in the interim activity report is consistent with the reviewed condensed consolidated interim financial statements and explanatory notes over which auditor's review report is issued as of 5 August 2026.

We conducted our review in accordance with International Standard on Review Engagements 2410, Review of Interim Financial Information Performed by the Independent Auditor of the Entity. Our review involves the examination as to whether financial information provided management's interim period report are consistent with the reviewed condensed consolidated interim financial statements and explanatory notes. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Based on our limited review, nothing has come to our attention that causes us to believe that the condensed consolidated interim financial information provided in the interim activity report and reviewed condensed consolidated interim financial statements and explanatory notes, in all material respects, are not consistent.

BAĞIMSIZ DENETİM VE SERBEST MUHASEBECİ MALİ MÜŞAVİRLİK A.Ş.
Member of **DELOITTE TOUCHE TOHMATSU LIMITED**

Ali Çiçekli, SMMM
Partner

İstanbul, 5 August 2026

Brisa Bridgestone Sabancı Lastik ve Sanayi Ticaret A.Ş.

Board of Directors’ Interim Annual Report

For the Period of January 1 - June 30, 2026

Prepared Pursuant to the Communiqué Numbered II.14.1

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1. General Information

Trade Name	**:**	Brisa Bridgestone Sabancı Lastik Sanayi ve Ticaret A.Ş.
Trade Registry Office	**:**	İstanbul
Trade Registry Number	**:**	126429-0
Central Registration System Number	**:**	0187002389400013
Tax Authority	**:**	Büyük Mükellefler
Tax Number	**:**	1870023894
Head Office Address	**:**	Küçük Çamlıca Mah. Şehit İsmail Moray Sokak Temsa Sitesi No: 2/1 Altunizade/Üsküdar-İstanbul
İzmit Plant	**:**	Alikahya Fatih Mah. Sanayi Cad. No: 98 İzmit-Kocaeli
Aksaray Plant	**:**	Kırımlı OSB Mah. Şehit Fatih Kalu Sokak No:1 Merkez-Aksaray
Arvento Mobil Sistemler A.Ş. (Head Office)	**:**	ODTÜ Teknokent Bilişim İnovasyon Merkezi Mustafa Kemal Mah. Dumlupınar Bulvarı 280/G Kat: 5 No: 514 Çankaya-Ankara
Aksaray University Teknopark Branch	**:**	Bahçesaray Mah. 135/Necmettin Erbakan Bulvarı No: 125/ İç Kapı No: 33 Merkez-Aksaray
Samsun Branch	**:**	Cumhuriyet Mah. 38 Sokak No: 2/23 Atakum-Samsun
Website	**:**	www.brisa.com.tr

a) Area of Activity

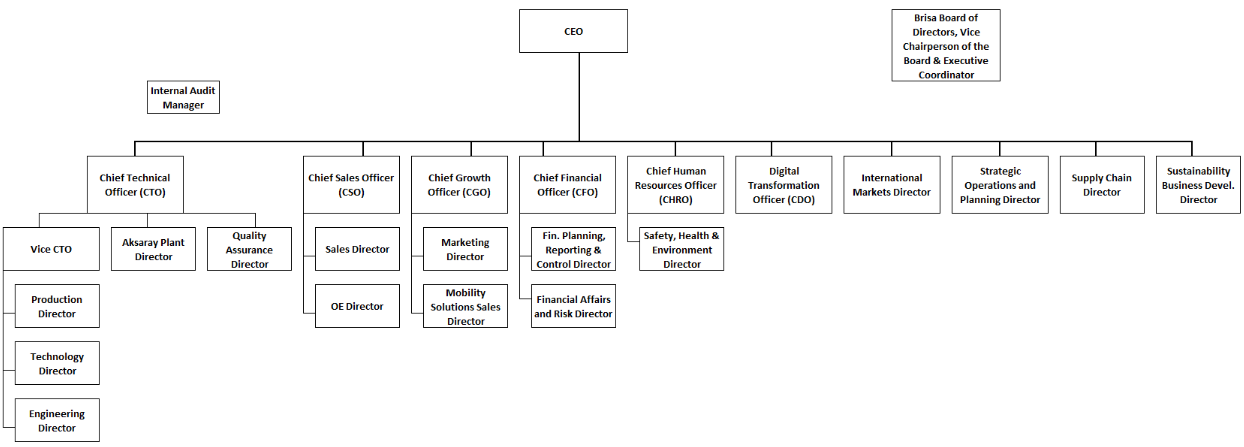
Brisa Bridgestone Sabancı Lastik Sanayi ve Ticaret A.Ş. ("Brisa") was established in 1974 as Lassa Lastik Sanayi ve Ticaret A.Ş. and the name of the Company was changed to Brisa in 1988 as a result of a joint venture agreement with Bridgestone Corporation.

The Company's main field of activity covers the acquisition and production of all types of inner and outer tires, shoe products, resins, natural and artificial rubber parts including rubber belts and chemical materials, rubber replacement materials, materials bearing rubber qualities or used for the same purposes, and materials partially or wholly made of rubber; performance and provision of wheel coating works and services, and rendering trading and services related with any kind of other products, spare parts, and accessories related to automotive industry.

Within the scope of mobility transformation, having acquired all shares representing 88.89% of the capital of Arvento Mobil Sistemler A.Ş. on March 1, 2022, Brisa integrated its strong portfolio of tires and service network with the Arvento fleet management platform, providing convenience, efficiency and productivity to its customers with fleet management services based on integrated mobile systems and data analytics.

b) Organizational Structure

Organizational structure as of June 30, 2026, is shown below:



As of July 1, 2026, the following changes have been implemented in the organizational structure:

- The organization under Chief Sales Officer has been restructured. The International Markets and OE Sales functions have been consolidated under the newly established Directorate of International Markets and OE Sales. The domestic sales organization has been reorganized into two main directorates: Sales Directorate (Consumer) and Sales Directorate (Commercial).
- The position of Chief Growth Officer has been restructured as Chief Marketing and Planning Officer. Commercial Marketing Directorate, Brand Management, Communications and Sustainability Directorate, and Strategic Operations and Planning Directorate have been positioned under Chief Marketing and Planning Officer.

c) Capital and Partnership Structure

Brisa adopted the registered capital system according to the provisions of the Capital Market Law. The registered capital ceiling of the Company is 750,000,000 TL and the issued capital of the Company is 305,116,875 TL. It has been divided into 30,511,687,500 units of registered shares (December 31, 2025: 30,511,687,500 units), each having a nominal value of 1 kr.

Brisa's issued capital amount and distribution of this capital among shareholders as of June 30, 2026, and December 31, 2025, are as follows:

Shareholders:	**Ratio (%)**	**June 30, 2026**	**Ratio (%)**	**December 31, 2025**
Hacı Ömer Sabancı Holding A.Ş.	43.63	133,111,388	43.63	133,111,388
Bridgestone Corporation	43.63	133,111,388	43.63	133,111,388
Other	12.74	38,894,099	12.74	38,894,099
Capital	**100.00**	**305,116,875**	**100.00**	**305,116,875**

d) Explanations on Privileged Shares, Voting Rights of Shares and Transfer of Shares

The shares representing the capital are divided into seven classes: (A), (B), (C), (D), (E), (F) and (G). The holders of (A), (B), (C), (D), (E), (F) and (G) class shares are not granted with any rights and privileges other than those set forth in Articles 10 (Board of Directors), 12 (Term of Office for the Members of the Board of Directors), 13 (Meetings and Resolutions of the Board of Directors), 17 (General Assembly) and 31 (Limited Transfer of the Registered Shares) of the Articles of Association.

Pursuant to Article 21 of the Articles of Association, shareholders use their voting rights at the General Assembly in proportion with the total nominal value of their shares as per the Article 434 of the Turkish Commercial Code. There are no privileges regarding voting rights.

The Company has not introduced any provisions in its Articles of Association to grant cumulative voting rights in relation to the current shareholding percentages and structure, on the grounds that such an arrangement could disrupt the Company's harmonious governance framework.

The Company is not engaged in any cross-shareholding relationships with other entities.

The Articles of Association do not contain any provisions regarding the representation of minority shareholders or stakeholders in management. However, in order to ensure equal representation of all shareholders and stakeholders, particularly minority shareholders, two Independent Board Members serve on the Board of Directors.

Brisa attaches importance to the exercise of minority rights in compliance with the Turkish Commercial Code and Capital Markets Board regulations. During the accounting period ending on June 30, 2026, no criticism or complaints were raised in this regard.

The transfer of registered shares owned by the controlling shareholders, Hacı Ömer Sabancı Holding A.Ş. and Bridgestone Corporation, is subject to certain restrictions, as detailed in Article 31 of the Articles of Association. In summary, controlling shareholders must first offer their shares to the other controlling shareholder before any transfer. Furthermore, controlling shareholders are prohibited from transferring registered shares to third parties who are rivals, or who may potentially become rivals, of Sabancı, Bridgestone, their subsidiaries, or shareholders engaged in similar line of business.

There are no provisions in the Articles of Association restricting the transfer of shares by other shareholders.

e) Board of Directors and Executive Board (Senior Managers)

The Board of Directors of Brisa consists of 11 members, two of whom are independent, in accordance with the capital market legislation and the provisions of the Articles of Association. As stated in Article 10 of the Articles of Association, the Board of Directors is elected by the General Assembly from among the candidate or candidates nominated by the majority of the shareholders of each class, consisting of one member for (Class A), three members for (Class B), one member for (Class C), one member for (Class D), one member for (Class E), one member for (Class F), and one member for (Class G), plus two independent members.

As stated in Article 12 of the Articles of Association, the term of office of the members of the Board of Directors is maximum three years and the member whose term expires may be re-elected. In case of a vacancy in any membership, the Board of Directors elects a new member for such vacant membership and presents this appointment for approval in the next meeting of the General Assembly.

Pursuant to Article 13 of the Articles of Association, the Board of Directors shall, every year, elect a Chairperson among the members proposed by the shareholders of Class (B) or (G) shares and a Vice Chairperson among the members proposed by the shareholders of Class (A), (D), (E) or (F) shares. The Chairperson and Vice Chairperson may be re-elected for one or more terms of office.

As of June 30, 2026, the Members of the Board of Directors are as follows:

- **Burak Turgut Orhun** - Chairperson
- **Tomio Fukuzumi** - Vice Chairperson
- **Mustafa Bayraktar** - Member
- **Umut Zenar*** - Member
- **Jacques Johannes Fourie** - Member
- **Jerome Freddy Pierre Boulet** - Member
- **Arianna Antonella** - Member
- **Vecih Yılmaz** - Member and CEO
- **Sakine Şebnem Alıcı (Önder)** - Member
- **Ahmet Erdem** - Member (Independent)
- **Fatma Dilek Yardım** - Member (Independent)

*In accordance with the Board of Directors decision dated April 1, 2026 and numbered 2026/15, as the date of April 1, 2026, it has been resolved to accept resignation of Board Member Gökhan Eyigün and to appoint Umut Zenar as Board Member to be submitted to the approval of the first General Assembly to be held in accordance with article 363 of the Turkish Commercial Code to the vacant membership and as a result of resignation of Gökhan Eyigün, to assign Şebnem Alıcı (Önder) as the Member of the Corporate Governance Committee.

The Members of the Board of Directors were elected at the 2023 Ordinary General Assembly meeting held on April 19, 2024, to serve until the Ordinary General Assembly meeting for the year 2026, which will be convened in 2027.

In accordance with the Board of Directors decision dated April 30, 2025, and numbered 2025/19, it has been resolved that in accordance with Article 366 of the Turkish Commercial Code, the assignment of duties of the Board of Directors to serve until the date of April 19, 2027, shall be as follows; Burak Turgut Orhun as Chairperson and Tomio Fukuzumi as Vice Chairperson.

The resumes of the Members of the Board of Directors are available on the Company's website.

The senior management of the Company is elected and appointed by the Board of Directors as per the provisions of the Articles of Association.

As of June 30, 2026, the Executive Board (listed in alphabetical order, excluding the CEO and the Executive Coordinator) is composed of the following members:

- **Vecih Yılmaz** - CEO
- **Tomio Fukuzumi** - Executive Coordinator
- **Cenk Koçdor** - Chief Growth Officer**
- **Mustafa Tacettin** - Chief Digital Transformation Officer
- **Neslihan Döngel Özlem** - Chief Financial Officer
- **Tetsuya Tsutsumi***** - Chief Technical Officer
- **Yakup Demir** - Chief Sales Officer

*Chief Human Resources Officer Tuğba Gök Nam has left her position at the Company effective June 30, 2026.
**Cenk Koçdor has been working as Chief Marketing and Planning Officer effective July 1, 2026.
***Tetsuya Tsutsumi will cease to serve as Chief Technical Officer of the Company effective as of August 17, 2026. He will be taking on a different position within Bridgestone Corporation. Pursuant to the resolution of the Board of Directors of the Company dated July 8, 2026, and numbered 2026/22, it has been resolved that Takashi Nishiyama be appointed as Chief Technical Officer, effective as of August 17, 2026.

The resumes of the Members of the Executive Board are available on the Company's website.

As of June 30, 2026, the number of personnel working with an indefinite term employment contract is 3,410 people (December 31, 2025: 3,451). Of these employees, 2,534 are subject to the provisions of the Collective Labor Agreement (December 31, 2025: 2,555), 870 are outside the Collective Labor Agreement (December 31, 2025: 890) and 6 are foreign employees (December 31, 2025: 6). In addition, there are 612 employees working under fixed-term employment contracts (December 31, 2025: 6).

The 23rd Term Collective Labor Agreement between the Company and the Petroleum, Chemical and Rubber Industry Workers' Union of Türkiye (LASTİK-İŞ) has been in effect for a duration of 24 months, commencing on January 1, 2024. The negotiations for the 24th Term Collective Labor Agreement, which started on February 10, 2026, concluded with an agreement on May 21, 2026, and a 24-month Collective Labor Agreement was signed and entered into force effective from January 1, 2026.

Besides monthly salaries to all employees, the Company provides benefits such as bonuses in the amount of four months' gross salaries, private pension plan, health insurance, life insurance for employees out of the scope of the Collective Labor Agreement, whereas it provides fuel allowance, religious holiday allowance, annual leave allowance, maternity allowance, death benefit, marriage benefit, tuition benefit, family-food benefit, shopping voucher, child allowance for employees within the scope of the Collective Labor Agreement. In addition, all employees are provided with food and transportation services. For detailed information regarding the benefits and opportunities Brisa provides to its employees: https://www.brisa.com.tr/en/human-resources/

2. Financial Rights Granted to Members of the Governing Body and Senior Managers

The Company's senior management team comprises the Members of the Board of Directors and the Executive Board. Remunerations to be paid to the Board Members are determined under relevant resolutions of the General Assembly. Remunerations of the Members of the Executive Board are comprised of two components, with one being fixed and the other performance based.

At the 2025 Ordinary General Assembly meeting held on March 25, 2026, it was decided to pay a monthly gross fee of 180,000 TL to each of Member of the Board during their term of office, effective from the Ordinary General Assembly Meeting of the year 2025.

In compliance with international standards and statutory obligations, the fixed remunerations for the Members of the Executive Board are determined by taking into consideration the macroeconomic data in the market, current wage policies in the market, the size and long-term goals of the Company, and individual positions as well. Bonuses for the Members of the Executive Board are calculated in accordance with the performance of both the Company and individuals.

Benefits provided to senior executives consist of payments related to salary, severance pay, bonuses, private pension contributions, health insurance, life insurance, housing allowances for expatriate personnel, relocation expenses abroad, passenger car rentals, fuel, mobile phone expenses, and other similar costs, as well as provisions for severance pay and other liabilities.

The breakdown of benefits provided to the senior executives of the Company for the accounting periods ending on June 30, 2026, and 2025, is as follows:

(Thousand TL)	**June 30, 2026**	**June 30, 2025**
Salaries and other short-term benefits	216,537	231,035
Employment termination benefits	9,199	7,989
Other long-term benefits	3,591	4,224
Total	**229,327**	**243,248**

3. R&D Activities

Brisa has been investing in R&D since 1985. Located in the İzmit plant, which was certified in 2017, Brisa is accelerating value-added product development activities at its R&D Centre.

Brisa focuses on innovative manufacturing techniques and raw materials that strengthen its position in the international arena in the field of R&D. Internationally recognized quality standards and management systems are applied throughout its production processes, and products are brought to market with due consideration of the environmental impacts they may generate across their life cycles. By increasing domestic production, Brisa contributes to the nation's industrial accumulation, while simultaneously accelerating its exports to deliver added value to the national economy.

Brisa is also taking strong steps in the field of digitalization. Within this framework, software has been developed that automates technical design processes with artificial intelligence. Thus, development processes have been improved and accelerated. Besides developing innovative services for its customers to meet future mobility needs, the Company also develops image processing and end-to-end data analysis systems to ensure the highest performance in production processes. Brisa also conducts R&D and technology development activities for electric vehicles, which are set to shape the future of the automotive industry. In this context, innovative manufacturing technologies are being developed to meet the tire requirements of various vehicle segments, with a particular focus on electric vehicles.

With all investments and studies, the Company has spent 426.0 million TL during the period of January 1 - June 30, 2026 (January 1 - June 30, 2025: 417.5 million TL). The Company developed 29 new R&D projects and 82 new products as of June 30, 2026.

4. Important Developments in the Reporting Period

a) Subsidiaries and Affiliates
Subsidiaries:

The Company’s Subsidiaries as of June 30, 2026, are as follows:

Trade Name	Scope of Activities	Paid-in/ Issued Capital (TL)	Brisa's Share in the Company Capital (%)
Arvento Mobil Sistemler A.Ş.	Vehicle tracking and fleet management systems, object-person tracking systems, boat tracking systems and M2M solutions	7,600,000	88.89

Brisa’s share in the Company capital has not changed during the period of January 1 - June 30, 2026 (December 31, 2025: 88.89%). The Company has no Indirect Subsidiaries as of June 30, 2026 (December 31, 2025: None).

b) Articles of Association Amendment

There was no amendment to Articles of Association during the period.

c) Independent Audit

At the 2025 Ordinary General Assembly meeting dated March 25, 2026, shareholders approved the appointment of DRT Bağımsız Denetim ve Serbest Muhasebeci Mali Müşavirlik A.Ş. (Deloitte) for a 1-year term as to perform the auditing of the financial reports of the Company in the fiscal period 2026 in line with the regulations of the Turkish Commercial Code No. 6102 and Capital Markets Law No. 6362 and to realize other acts under the coverage of related regulations of the aforementioned Laws and as well as to perform assurance audit to the TSRS compliant sustainability report of the Company in the fiscal period 2026 in accordance with the Turkish Commercial Code No. 6102, the relevant provisions of the Decree Law No. 660 and other relevant legislation. The relevant General Assembly resolution was registered on March 31, 2026, and published in the Turkish Trade Registry Gazette dated April 1, 2026, and numbered 11554.

d) Investment Spending

While Brisa continues its activities with the mission of adding value to journeys, it also continues to increase its product capacity, diversity, and quality, and invest in modernization projects focused on sustainability and digitalization.

During the period of January 1 - June 30, 2026, İzmit plant received a total investment of 11.4 million USD, including investments for renovation, modernization and new technology product development.

During the same period, Aksaray plant received a total investment of 11.1 million USD, of which 8.8 million USD was within the scope of incentive certificate. Thus, the total investment made to date for Aksaray plant reached 418.7 million USD.

e) Important Developments in the Reporting Period

In line with its growth objectives in the Commonwealth of Independent States under the Lassa brand, Brisa opened its first Lassa-branded store in Kazakhstan and strengthened its retail presence in partnership with its business partner Aikos. Following Kazakhstan and Egypt, Brisa also opened its first Lassa-branded store in Moldova, where the Company holds market leadership. Through this retail model, the Company is establishing a stronger and more proximate distribution network for its customers across international markets.

Having become a full member of Tyres Europe, the umbrella representative body of the European tire industry, Brisa has continued to expand its sphere of influence with the approach of being a strong stakeholder that helps shape the future of the sector.

Brisa advanced four places in the Brand Finance Türkiye 100 ranking to 56th position and maintained the most valuable brand title in its industry.

According to the İstanbul Chamber of Industry (İSO) 500 survey, Brisa sustained its strong position among Türkiye's largest industrial enterprises, ranking 55th overall.

In the Türkiye Exporters Assembly (TİM) Top 1000 Exporters of Türkiye survey, Brisa ranked among the top 100 companies and retained its leadership in the tire industry.

In the Capital 500 survey, Brisa ranked 124th and continued to lead the tire industry.

In a study conducted by the independent research company Sia Insight, Competus H/P 3, Lassa's next-generation SUV and 4x4 tire, was recognized with the Selected Product of the Year award in the passenger car summer tire category.

Reflecting the success of its ongoing energy efficiency, emissions reduction, and operational excellence initiatives, Brisa completed the transition of its İzmit and Aksaray plants from Category B to Category A under the Emissions Trading System (ETS).

Credit rating process, carried out by JCR Eurasia Rating Inc., has been completed on May 22, 2026. The Long-Term National Issuer Credit Rating has been affirmed as "AAA (tr)," and the outlook has been revised from "Negative" to "Stable". All the Company's ratings are at "Investment-Grade" level.

In the disclosure dated August 21, 2015, it was stated that for the capacity expansion investment planned at İzmit plant, an investment incentive certificate with an effective date of May 21, 2015, dated August 20, 2015, and numbered 120314 had been obtained and that support elements such as insurance premium employer share support, tax reduction, VAT exemption, and customs duty exemption will be benefited from. The completion visa procedures related to the investment incentive certificate issued on behalf of the Company have been carried out, and it will be possible to continue benefiting from the insurance premium employer share support and tax reduction incentives throughout the operating period of the investment.

f) Issued Shares and Bonds

As of June 30, 2026, information on issued bonds and financial bills with ongoing coupon payments is as follows:

ISIN Code	Issue Amount (Nominal, TL)	Issue Date	Maturity	Maturity (Day)	Coupon #	# of Paid Coupon
TRSBRSA22817*	1,500,000,000	17.02.2026	17.02.2028	730	8	1
TRSBRSA42716**	1,000,000,000	22.04.2026	27.04.2027	370	4	-
TRFBRSA12716	1,000,000,000	05.06.2026	29.01.2027	238	3	-
Total	**3,500,000,000**					

*Through the relevant bond issuance, an interest rate swap was conducted at TLREF+0.70.
**First coupon payment was made on July 22, 2026.

According to the resolution of the Company's Board of Directors dated June 10, 2026, and numbered 2026/19; debt securities shall be issued at once or at multiple times by the Company in Turkish Lira in an amount not exceeding 6,000,000,000 TL at various maturities to be sold to qualified investors without any domestic public offering; that those debt securities shall be issued on a discount and/or with coupon payment and interest rates shall be determined as a floating and/or fixed rate depending on the market conditions. Within this context, an application was made to the Capital Markets Board of Türkiye on June 29, 2026.

As of June 30, 2026, information on issued lease certificates (sukuk) with ongoing coupon payments is as follows:

ISIN Code	Issue Amount (Nominal, TL)	Issue Date*	Maturity	Maturity (Day)	Coupon #	# of Paid Coupon
TRDKTLM82638	500,000,000	29.04.2026	05.08.2026	97	1	-
TRDKTLMK2617	500,000,000	07.05.2026	04.11.2026	180	1	-
TRDKTLMK2633	500,000,000	20.05.2026	17.11.2026	180	1	-
TRDKTLM62721	500,000,000	23.06.2026	23.06.2027	364	4	-
Total	**2,000,000,000**					

*It stands for the ending date of sale.
**A lease certificate issuance was made on August 4, 2026, amounting to 500,000,000 TL, with 728 days term, eight coupon payments, with a floating yield rate of TLREFK+110 bps (basis points), maturity date of 02.08.2028, and with TRDKTLM82810 ISIN code.

In accordance with the Board of Directors decision dated April 1, 2026, and numbered 2026/16, it has been resolved to issue lease certificate within one year following the date of the Capital Markets Board's decision approving the issuance certificate, up to an issuance ceiling of 6,000,000,000 TL to be sold in tranches, with various maturities, based on the management agreement–based lease certificate types and contracts stipulated under the Communiqué, or through a combination thereof, by way of private placement and/or sale to qualified investors, or through the combined use of these sales methods. Within this context, application to the Capital Markets Board of Türkiye, which was made on April 17, 2026, was approved at the Board's meeting dated June 4, 2026, and numbered 34/1037.

g) Internal Audit Activities

Internal audits are carried out to ensure that the Company's operations and services are conducted effectively, reliably, and uninterruptedly, to improve the Company's risk management, control systems and corporate governance practices, to support the Company in its efforts to reach its corporate and economic goals, and to ensure integrity, consistency and reliability of the data obtained from the accounting and financial reporting system.

The existence, functioning and effectiveness of internal audits are ensured through the Audit Committee established within the Board of Directors. The Audit Committee presents its activities and recommendations related to its duties and responsibilities, to the Board of Directors.

Furthermore, to ensure the robust condition of internal auditing mechanism, the Internal Audit Department operates under the Board of Directors. The Audit Committee meets regularly with the Internal Audit Department to discuss the adequacy of the internal control system and informs the Board of Directors.

Every year, risks related to all processes are reviewed, and the processes to be audited are determined. The Auditing Universe formed within the Company determines the processes that may be audited and ascertains risk score balances depending upon natural risk factors and internal control system conditions. As of 30 June 2026, audit activities relating to two business processes, encompassing a total of 31 sub-processes, were completed. The results of one of these audits were submitted to the Audit Committee. Furthermore, Continuous Auditing and Continuous Monitoring activities were conducted in accordance with the approved annual audit plan throughout the first half of the year.

h) Information on Own Shares Repurchased by the Company

During the accounting period of January 1 - June 30, 2026, the Company did not repurchase any of its own shares.

i) Information on Private and Public Audits

Independent audits are carried out on the Company's annual and semi-annual financial statements within the framework of the mandatory regulations issued by the Capital Markets Board with respect to financial reporting and independent audits. During the accounting period of January 1 - June 30, 2026, there was no private audit conducted of the Company.

The Competition Authority has decided to open an investigation against the undertakings operating in the field of tire production and distribution in the automotive sector in accordance with Article 41 of the Act numbered 4054 on the Protection of Competition ("Act") in order to determine whether Article 4 of the Act has been violated. Following the said investigation, the Company was notified via the summary decision letter issued by the Competition Authority that an administrative fine amounting to 1,019,069,577 TL has been imposed, and that the reasoned decision will be notified separately. Provided that the administrative fine is paid within the prescribed period following the notification of the reasoned decision, it may be settled with a 25% reduction, amounting to 764,302,183 TL. A provision has been recognized in the financial statements in relation to the aforementioned investigation. Of the total amount provided, 392,000,000 TL was recognized in 2025, while 372,302,183 TL was recorded during the 2026 reporting period. All legal rights in connection with the decision will be exercised, and developments regarding the matter will be shared with the public.

j) Amendments to Legislation, Which May Significantly Affect the Activities of the Corporation

During the accounting period of January 1 - June 30, 2026, there were no amendments to legislation, which may significantly affect the activities of the Company.

However, the notable regulatory developments during the relevant period are as follows:

- Under the Tire Abrasion (Euro 7) Regulations published in the Official Journal of the European Union on March 9, 2026, emissions arising from tire abrasion have been brought within the scope of regulation, and new technical requirements have been introduced for the EU market.
- Pursuant to the Regulation Amending the Charging Service Regulation, published in the Official Gazette dated March 23, 2026, new obligations have been imposed with respect to payment systems, price transparency, and technical standards in charging services.
- Pursuant to the Communiqué on the Prevention of Unfair Competition in Imports published in the Official Gazette dated June 16, 2026, an anti-dumping investigation was initiated concerning passenger car outer tires originating in the Czech Republic, South Korea, Serbia, and Slovakia.
- Pursuant to the Communiqué on the Prevention of Unfair Competition in Imports published in the Official Gazette dated June 16, 2026, an anti-dumping investigation was initiated concerning imports of nylon tire cord fabric originating in China, as well as polyester tire cord fabric originating in China and Vietnam.

Key regulatory developments following the reporting period are summarized below:

- Pursuant to a regulation published in the Official Journal of the European Union on July 7, 2026, it was decided to impose definitive anti-dumping duties on imports of certain passenger car and light commercial vehicle tires originating in China into the European Union.
- Pursuant to a regulation published in the Official Gazette on July 11, 2026, a surveillance value of USD 6 per kilogram was established for solid forklift tires under the import surveillance regime. The surveillance measure does not directly impose any additional customs duty.
- Pursuant to a regulation published in the Official Gazette on July 11, 2026, the Additional Customs Duty (ACD) rate applicable to motorcycle tires was increased from 10% to 15%.

k) Information on Lawsuits Filed Against the Company and Their Possible Outcomes That May Affect the Financial Status and Activities of the Company

There is no case that has been filed against the Company and may have an impact on the Company's financial situation and activities.

l) Information on Conflicts of Interest Between the Corporation and Institutions That It Receives Services on Matters Such as Investment Advice and Rating

The utmost care is taken to avoid any situation that may lead to a conflict of interest between the Company and the institutions that provide services such as investment consultancy and rating, and the provisions of the relevant legislation are complied with in the procurement of services in these matters. During the accounting period of January 1 - June 30, 2026, there was no conflict of interest in this regard.

m) Information on Administrative or Judicial Sanctions Imposed on the Company and the Board Members due to Practices in Violation of Legislative Provisions

There are no administrative or judicial sanctions imposed on the Company and the Board Members.

A liability lawsuit has been filed by Kardeşler Rot Balans Otomotiv Kaplama Sanayi ve Ticaret Limited Şirketi against the Members of the Board of Directors. In line with the withdrawal petition submitted to the court by the plaintiff, the case is expected to be dismissed at the first hearing. Once the dismissal decision is rendered, it will be disclosed to the public in accordance with the applicable regulations.

Link to the PDP (KAP) notification for directors and officers liability insurance: https://www.kap.org.tr/en/Bildirim/1519306

n) Information on General Assembly Resolutions

Brisa 2025 Ordinary General Assembly Meeting was held on March 25, 2026. Shareholders representing 87.96% of the shares constituting the capital attended the General Assembly meeting. All disclosures required to be made in accordance with corporate governance principles regarding the General Assembly meeting were made on time and duly. The result of the General Assembly meeting was registered on March 31, 2026, and became legally valid and published in the Turkish Trade Registry Gazette dated April 1, 2026, and numbered 11554.

The lawsuits filed by Kardeşler Rot Balans Otomotiv Kaplama Sanayi ve Ticaret Limited Şirketi seeking the annulment and deferral of execution of all the resolutions adopted at the 2023 Ordinary General Assembly Meeting held on April 19, 2024, and the 2024 Ordinary General Assembly Meeting held on March 26, 2025, have been closed.

o) Information on the Extraordinary General Assembly

No Extraordinary General Assembly meeting was held during the accounting period of January 1 - June 30, 2026.

p) Information on Donations Made During the Year

Donations amounting to 318.7 thousand TL were made during the period.

5. Financial Indicators

a) Financial Indicators

Brisa's consolidated financial indicators are as follows:

Tire Sales Volume	January 1- June 30, 2026	January 1- June 30, 2025	2026-2025 Change, %
Replacement	53,340	41,544	28%
Original Equipment	10,116	15,450	-35%
Total Domestic	63,457	56,995	11%
Lassa Export	22,422	24,450	-8%
Bridgestone Export	11,627	10,279	13%
Total Export	34,049	34,730	-2%
Total	**97,505**	**91,724**	**6%**

Net Sales (MTL)	January 1- June 30, 2026	January 1- June 30, 2025	2026-2025 Change, %
Domestic	16,623	15,022	11%
Export	7,320	7,969	-8%
Total	**23,943**	**22,991**	**4%**

Gross Export* (MUSD)	January 1- June 30, 2026	January 1- June 30, 2025	2026-2025 Change, %
Export	168	169	0%

**In FOB USD.*

Summary Income Statement (MTL)	January 1-June 30, 2026	January 1-June 30, 2025	2026-2025 Change, %
Net Sales	23,943	22,991	4%
Gross Profit	5,629	4,371	29%
Operating Profit	2,039	861	137%
Net Profit/Loss	260	-1,487	117%
Net Profit/Loss (Before One-Offs)	-547	-1,371	-60%
EBITDA*	3,280	2,357	39%

**EBITDA: Earnings before interest, tax, depreciation & amortization, and interest, foreign exchange and derivative financial instruments gain/loss within other operating income and expenses.*

Summary Balance Sheet (MTL)	June 30, 2026	December 31, 2025	2026-2025 Change, %
Cash and Cash Equivalents	7,645	9,680	-21%
Total Assets	60,103	61,272	-2%
Financial Debt	15,584	18,509	-16%
Net Financial Debt	4,637	5,328	-13%
Total Equity	28,115	27,831	1%
Trade Working Capital	6,949	6,246	11%

Summary Cash Flow (MTL)	January 1-June 30, 2026	January 1-June 30, 2025
Operational Cash Flow	3,679	2,576
Investment Spending	-819	-469
Free Cash Flow	2,860	2,107
Dividend Paid	-60*	-1,059

**Dividend payment made to the minority shareholders of Arvento.*

Liquidity Ratios	June 30, 2026	December 31, 2025
Current Ratio	1.05	1.05
Acid Test Ratio	0.77	0.79

Financial Growth Ratios	June 30, 2026	December 31, 2025
Net Debt/EBITDA	0.67	0.83
Total Liabilities/Equity	1.14	1.20
Total Liabilities/Assets	0.53	0.55
Total Equity/Assets	0.47	0.45

Operational & Profitability Ratios	January 1-June 30, 2026	January 1-June 30, 2025
Gross Profit Margin	23.51%	19.01%
EBITDA Margin	13.70%	10.25%
Net Profit/Loss Margin	1.09%	-6.47%
Net Profit/Loss (Before One-Offs) Margin	-2.28%	-5.96%

b) Evaluation of Activities in the Reporting Period

The Turkish automotive market (passenger cars and light commercial vehicles) decreased by 8.19% y/y to 558,179 units during the January-June 2026 period. Passenger vehicle sales declined by 9.79% y/y to 440,234 units, while the light commercial vehicle market contracted by 1.69% to 117,945 units.

During the first half of 2026, the Turkish Replacement tire market grew by 9% compared to the previous year, while the Original Equipment (OE) tire market contracted by 6%. Within the Turkish Replacement tire market, passenger car and light commercial vehicle tire sales increased by 8%, while heavy commercial vehicle tire sales grew by 15%. In the Turkish OE tire market, passenger car and light commercial vehicle tire sales declined by 7%, while heavy commercial vehicle tire sales decreased by 1% compared to the previous year.

According to Global Data’s H1 2026 report, the Turkish Replacement and OE tire market is expected to grow by approximately 3.16% in 2026.

Against this backdrop, Brisa increased its market share in the Replacement tire market, supported by its Bridgestone, Lassa and Dayton brands and innovative solutions. During the first half of 2026, the Company continued its operations with health and safety as its priority, completing a period focused on addressing the evolving needs of customers and the market while further enriching its services beyond tires.

According to Global Data’s H1 2026 report, global passenger car and light commercial vehicle sales declined by 2.62% in the first half of 2026 compared to the same period of 2025. The sharpest contractions were recorded in China at 9.55% and in the United States at 3.86%, while the strongest growth was observed in India at 11.97% and Brazil at 14.56%.

During the first half of 2026, the global tire market experienced a slight contraction compared to the same period of the previous year. Global Replacement and OE tire market sales declined by 0.49% y/y.

In light of these developments, Lassa outperformed the market and increased its market share in the Central European, Eastern European and Middle Eastern markets during the first half of 2026 compared to the same period of the previous year. During this period, Lassa outpaced market growth and gained market share in a total of 15 countries across both European and non-European markets. In Europe, Lassa achieved market share gains in Bulgaria, Croatia, Hungary, Macedonia, Poland, Serbia, Kosovo, Italy, Netherlands and Portugal. In markets outside Europe, Morocco, Libya, Ukraine, Kazakhstan and Iraq were the countries where Lassa delivered y/y market share gains.

Brisa’s production volume and capacity utilization ratio during the period of January 1 - June 30, 2026, registered as follows:

	January 1- June 30, 2026	**January 1- June 30, 2025**	**2026-2025 Change, %**
Production Volume (Unit)	6,620,058	6,758,010	-2%
Production Volume (Tonnage)	93,522	91,351	2%
İzmit Capacity Utilization Ratio	88.0%	81.0%	7%
Aksaray Capacity Utilization Ratio	100.0%	100.0%	0%

*Annual production capacity of İzmit and Aksaray plants stands at 11 million and 4 million units, respectively.

Brisa manufactures tires that meet international safety and quality standards for automobiles, light commercial vehicles, buses, trucks, agricultural and construction machinery with its brands Bridgestone, Lassa, and Dayton. In addition to manufacturing tires, the Company also imports Firestone brand agricultural equipment tires and Kinesis brand solid tires for forklifts and offers to the market. Furthermore, the Bandag brand as well as the local Veloxia brand lead the way in the tire retreading segment.

Arvento, which set out with the vision of developing accessible technological products in the field of fleet telematics, stands out in the new era with its new generation products in the field of mobile camera/telematics solutions, object tracking systems and vehicle tracking systems, and products that offer much more comprehensive operation management. Arvento develops and manufactures the most commonly used products in today's IoT world and sets itself apart with mobility solutions that accelerate the digitalization journey of organizations. Following the merger with Brisa, Arvento continues to work with Brisa to develop brand new solutions integrating Brisa's tires and service network with its own fleet management platform. During the period of January 1 - June 30, 2026, Arvento’s total number of devices surpassed 1.6 million, while its total number of active devices surpassed 858 thousand. Arvento recently launched two mobile applications - Rotawatt (a shared charging platform for electric vehicles - reached over 40,000 users and facilitated monthly energy transfers exceeding 360,000 kWh in 2,000 sockets) and Arvento Connect (designed to monitor key vehicle functions) - which are expected to yield measurable value contribution in the near future.

As of June 30, 2026, the Company provides services at 141 Otopratik and 20 Propratik locations, while the number of e-charging stations was at 46, and the number of Pratik service points providing EV and hybrid vehicle maintenance servicing was at 60. Furthermore, a total of 47 service points (30 Otopratik, 8 Propratik, and 9 Arvento service points) provided certified UTTS (National Vehicle Identification System) installation service.

The recovery observed in the second half of the previous year as a result of operational and financial improvements continued throughout the first half of 2026, and the period was once again closed with a net profit. Increased sales volume, favorable sales mix, efficiency gains across all operations, particularly in manufacturing, effective pricing, and favorable financing conditions compared to market contributed to sustaining profitability.

Total sales volume increased by 6% during the first half of the year compared to the same period of the previous year, with the primary contribution coming from the Replacement channel. In addition, in line with the Company's strategy, its leading position in the High Rim Diameter (HRD) tire group, defined as the high-value-added premium tire segment, was maintained. This tire group also contributed positively to profitability growth.

Supported by effective pricing, increased sales volume and favorable sales mix, net sales increased by 4% y/y to 23.9 billion TL in the first half of 2026. Driven by productivity improvements in manufacturing as well as a controlled cost environment, gross profit increased by 29% y/y to 5.6 billion TL, corresponding to a gross profit margin of 23.5%. The improvement in gross profitability, combined with the controlled trend in operating expenses supported by enhanced efficiency and disciplined cost management, was also reflected in EBITDA, which increased by 39% y/y to 3.3 billion TL. EBITDA margin stood at 13.7%.

In parallel, focused and agile financial management continued. Supported by the decline in borrowing costs, financial expenses decreased during the period. Effective January 1, 2027, the corporate tax rate was reduced from 25% to 12.5%. Accordingly, the Company updated the tax rate used in the deferred tax calculation for its property, plant and equipment and recognized a one-off income of 807 million TL as a result of this revision. On the other hand, following the recognition of an additional provision of 372 million TL during the period in relation to the administrative fine imposed on the Company by the Turkish Competition Authority, the first half of 2026 was closed with a net profit of 260 million TL.

Cash flow improved markedly during the first half of 2026, with operating cash flow reaching 3.7 billion TL and free cash flow amounting to 2.9 billion TL.

Net debt stood at 4.6 billion TL at the end of the first half of the year, with a Net Debt/EBITDA ratio of 0.67x.

c) Profit Distribution Policy and Profit Distribution

The profit distribution policy of Brisa, which was approved at the Ordinary General Assembly meeting dated March 21, 2014, is determined within the framework of the provisions of the Turkish Commercial Code, the capital market legislation, other relevant legislation, the article on dividend distribution in the Articles of Association and in line with Brisa's medium- and long-term strategies, investment, and financial plans. The policy is formulated in such a way that considers the national economy and that of the sector while maintaining a balance between shareholder expectations and the needs of Brisa.

The amount of profit to be distributed is determined by the General Assembly; however, the general principle adopted is to pay 30% of distributable profit to shareholders in the form of cash. Brisa does not distribute dividend advances.

The Company adopts the principle of paying dividends equally and as soon as possible to each share, regardless of their date of issue and acquisition, within legal time limits. Dividends shall be paid to shareholders following the approval of the General Assembly and on the date set by the General Assembly.

The General Assembly may transfer net profit entirely or partially to the extraordinary reserves. If Brisa's Board of Directors proposes the General Assembly not to distribute the profit, the reasoning behind this and the planned use of the undistributed profits is disclosed to the shareholders during the General Assembly meeting.

The profit distribution policy is submitted for approval of shareholders at the General Assembly meeting. This policy is reviewed every year by the Board of Directors, taking into consideration any setback in the national and global economic conditions as well as the current situation of ongoing projects and funds. Any amendments to this policy are submitted for approval of the shareholders at the next General Assembly meeting following the amendments and disclosed to the public via the website.

The profit distribution policy and profit distribution proposal are available in the Annual Report and Public Disclosure Platform (PDP), shared with shareholders at the General Assembly meeting, and publicly announced via the Investor Relations page on the website:
https://www.brisa.com.tr/uploads/docs/Profit_Distribution_Policy.pdf

At the General Assembly held on March 25, 2026, the operating results for the year 2025 and the dividend distribution proposal were approved, and it was decided not to distribute dividend due to the period loss calculated in accordance with the capital markets legislation and to set the VUK (Tax Procedure Law) profit aside as extraordinary reserve.

6. Risks and Governing Body's Evaluation

At Brisa, Corporate Risk Management is a mechanism that operates in an integrated manner with the strategic planning process, encompassing all employees starting from the Board of Directors. Its objective is to identify, measure, and manage risks that may hinder the achievement of the Company's short- and long-term strategic goals, within the risk tolerances determined by management, thereby creating value for the Company and its stakeholders. This process is designed in a hierarchical structure, extending from senior management to committees, risk department, risk owners, and employees.

Early Identification of Risk Committee has been established upon the resolution of Brisa Board of Directors dated August 2, 2013, and numbered 2013/13. The Committee was commissioned and authorized by Turkish Commercial Code numbered 6102 and by Article 378 thereof, as well as Capital Markets Board's Corporate Governance Communiqué. Details regarding the Committee are provided in the section titled Corporate Governance and Sustainability Principles Compliance.

7. Other Considerations

a) Events After the Reporting Period

None.

8. Corporate Governance and Sustainability Principles Compliance

a) Corporate Governance Approach and Compliance with Corporate Governance Principles

As one of the pioneering and leading companies in Turkish industry, Brisa is fully aware of its responsibilities toward its stakeholders. In line with the Corporate Governance Principles issued by the Capital Markets Board, Brisa has adopted compliance with the four fundamental principles of Corporate Governance—Transparency, Fairness, Responsibility, and Accountability—as a core commitment. The Company also regards it as a principle to implement necessary adjustments in response to evolving circumstances. Accordingly, during the interim accounting period of January 1 - June 30, 2026, Brisa complied with and implemented the Corporate Governance Principles set forth in the Communiqué on Corporate

Governance No. II-17.1, which was published in the Official Gazette dated January 3, 2014 and numbered 28871, and entered into force by the Capital Markets Board.

Brisa has taken the necessary steps in line with these principles and, through its activities to date and its unwavering commitment to compliance, has demonstrated its awareness of its responsibilities toward all shareholders and stakeholders. Recognizing the benefits that the adoption of Corporate Governance Principles brings to the Company, Brisa—together with its employees and senior management—has set the further enhancement of compliance as a strategic objective. The Company has exercised due diligence in adhering to both mandatory and non-mandatory provisions of the principles and has disclosed detailed information on these matters to shareholders and stakeholders via the Public Disclosure Platform (https://www.kap.org.tr/) and the Company's corporate website.

Brisa firmly believes in the importance of full compliance with Corporate Governance Principles. As required by the Communiqué on Corporate Governance No. II-17.1 issued by the Capital Markets Board—the regulatory authority responsible for overseeing and supervising corporate governance practices in our country—Brisa has achieved full compliance, without exception, with all mandatory principles applicable to publicly traded companies whose shares are listed on the stock exchange. However, full adherence to the non-mandatory principles has not yet been achieved due to difficulties experienced in the implementation of some of the non-mandatory principles and some principles failing to align with the existing structure of the market and the Company. Studies on these principles and reasons for non-implementation thereof continue. No change was observed in compliance with the Corporate Governance Principles during the interim accounting period of January 1 - June 30, 2026.

b) Sustainability Approach and Compliance with Sustainability Principles

Sustainability is one of the fundamental pillars of Brisa's business model. Guided by the corporate values and governance expertise of its main shareholders, Bridgestone Corporation and Sabancı Holding, the Company advances with confidence across all geographies in which it operates, pioneering industry-leading practices.

With its "Future in Every Move (Her Hareketinde Gelecek)" approach, Brisa is progressing with determination on its 2030 journey, prioritizing sustainability to maintain its position as a global leader. Within this vision, the Company aims to reduce its carbon footprint through initiatives that serve as role models for society.

Brisa's sustainability strategy is built around three core focus areas: Transition to a Low-Carbon Economy, Transition to a Low-Contact Economy, and Cultural & Social Transformation. The Company aligns its actions with the United Nations Sustainable Development Goals, recognizing the importance of contributing to solutions for global challenges. Risks within each focus area are proactively identified and addressed through robust risk management practices. Brisa's risk management framework extends beyond economic parameters to encompass environmental and social considerations, adopting a lifelong perspective. Environmental and social risks that may arise across the supply chain, customer, dealer, and service processes are carefully managed to mitigate potential impacts on the Company. These actions enhance transparency for stakeholders, while evolving regulations, technologies, and financial instruments are closely monitored to ensure access to sustainable financing. In line with the principles of Transparency, Fairness, Responsibility, and Accountability, Brisa commits to managing and reporting its practices and performance outcomes in accordance with the national and international initiatives to which it is a party. Through the effective implementation of relevant quality management systems and practices, the Company continuously strives to elevate its performance.

Operating under a comprehensive sustainability governance structure that extends from senior management to all levels of the organization, Brisa ensures the effectiveness of this framework through transparent, two-way communication mechanisms and rigorous audit processes.

Brisa has achieved full compliance with the Sustainability Principles Compliance Framework, which was first implemented in 2020 in line with the amendments introduced by the Capital Markets Board to the Corporate Governance Communiqué. No change was observed in compliance with sustainability principles during the interim accounting period of January 1 - June 30, 2026.

c) Committees Established Under the Board of Directors

In order to ensure the effective fulfillment of the duties and responsibilities of the Board of Directors, and in line with capital markets legislation, Capital Markets Board (CMB) regulations, and Corporate Governance Principles, the Audit Committee, the Corporate Governance Committee, and the Early Identification of Risk Committee have been established. Furthermore, the responsibilities of the Nomination Committee and the Remuneration Committee, as set forth in Article 4.5.1 of the Communiqué, have been assumed by the Corporate Governance Committee.

Decisions arising from the independent work of these committees are submitted to the Board of Directors as recommendations, with final decisions taken by the Board.

The working principles of the Board Committees have been disclosed on the Public Disclosure Platform (KAP) and are also available on the Company's website. Information regarding the committees established under the Board of Directors is provided below:

Audit Committee

The Audit Committee was established upon the resolution of the Board of Directors dated March 21, 2003, in accordance with article 28/A added by the Communiqué with Serial: X and No. 19 to the Independent Audit in Capital Market Communiqué with Serial: X and No. 16 of Capital Markets Board. The responsibilities of the Audit Committee include informing the Board of Directors of the corporate accounting system, financial reporting, financial information released to the public, the activities of the internal audit department, the functions and activities of the internal control system and independent audit; supporting the Company’s compliance with Capital Markets Board legislation as well as other relevant legislations and laws, Corporate Governance Principles and Code of Business Conduct; and monitoring all relevant processes on these issues.

As of June 30, 2026, Members of the Audit Committee are as follows:

Name-Surname	Title	Nature of Board Membership
Fatma Dilek Yardım	Chairperson	Independent Board Member
Ahmet Erdem	Member	Independent Board Member

The Audit Committee is composed of members who have no direct executive functions, carry the title of Independent Member on the Board of Directors, and have sufficient knowledge and expertise in financial matters. The Chairperson and Member of the Audit Committee are appointed by the Board of Directors. The Internal Audit Department acts as the Reporter of the Audit Committee. Funds and any other support necessary for the functioning of the Committee are provided by the Board of Directors.

The Committee convenes every three months at least, which means at least four times a year, and records the conclusions of the meeting in minutes later to be reported to the Board of Directors. The Committee generally reviews the works of the Internal Audit Department and Independent Auditing Firm, audits financial statements, and examines any violation of business conduct and code of behavior in these meetings. The Audit Committee convened 4 times (2 meetings were on internal audit) and submitted 5 reports to the Board of Directors (internal audit reporting, review and approval of financial statements, and recommendation of the independent audit company to the Board of Directors) during the accounting period of January 1 - June 30, 2026.

Corporate Governance Committee

Corporate Governance Committee was established in accordance with the Capital Markets Board's Corporate Governance Communiqué with an attempt to follow the Company's compliance with corporate governance principles, to make improvements in the process, and make suggestions to the Board of Directors. The Committee has been established, and its Internal Regulation has been approved by the Board resolution dated April 30, 2012, and numbered 600. Early Identification of Risk Committee was separated from the Corporate Governance Committee by the Board resolution dated August 2, 2013, and numbered 2013/13, which necessitated revisions to be made on the Internal Regulation in question.

The most current amendment to the Internal Regulation was by the Board resolution dated March 25, 2024, and numbered 2024/10, determining the number of Committee members (except the Chairperson) as three.

As of June 30, 2026, Members of the Corporate Governance Committee are as follows:

Name-Surname	Title	Nature of Board Membership
Ahmet Erdem	Chairperson	Independent Board Member
Tomio Fukuzumi	Member	Vice Chairperson - Executive
Sakine Şebnem Alıcı (Önder)*	Member	Board Member - Non-Executive
Elif Küçükçobanoğlu	Member	Investor Relations Manager

*In accordance with the Board of Directors decision dated April 1, 2026 and numbered 2026/15, as the date of April 1, 2026, it has been resolved to accept resignation of Board Member Gökhan Eyigün and to appoint Umut Zenar as Board Member to be submitted to the approval of the first General Assembly to be held in accordance with article 363 of the Turkish Commercial Code to the vacant membership and as a result of resignation of Gökhan Eyigün, to assign Şebnem Alıcı (Önder) as the Member of the Corporate Governance Committee.

In cases where the position of the Committee Chairperson becomes vacant for whatever reason, the Chairperson of the Board of Directors appoints a Member of the Committee as interim Chairperson until the first Board of Directors meeting following the incidence of vacancy. The interim serves until a new Chairperson is appointed. The agenda of the meeting is determined by the Chairperson of the Committee. Members and shareholders communicate the issues they wish to be put on the agenda to the Reporter, who reports them to the Chairperson of the Corporate Governance Committee.

Corporate Governance Committee meetings are held at least four times a year at the places and on the dates the Chairperson deems appropriate. The meeting and resolution quorum is the absolute majority of the total number of Members. Other people can also attend the meetings if the Chairperson deems appropriate.

The Corporate Governance Committee also oversees the activities of the Investor Relations Department. In addition to evaluating the principles and practices regarding the performance and remuneration of the Board of Directors and senior executives, the Committee reviews independent Board member nominations—including those proposed by management and shareholders—by assessing candidates against independence criteria and submitting its recommendations to the Board of Directors. In accordance with regulatory requirements, each candidate for Independent Board Membership provides the Corporate Governance Committee with a written statement confirming their independence at the time of nomination.

During the accounting period of January 1 - June 30, 2026, the Corporate Governance Committee convened two times and submitted 3 reports to the Board of Directors. The Corporate Governance Committee keeps a written record of all its works and reports all relevant information and conclusions to the Board of Directors.

Early Identification of Risk Committee

Early Identification of Risk Committee has been established upon the resolution of Brisa Board of Directors dated August 2, 2013, and numbered 2013/13. The Committee was commissioned and authorized by Turkish Commercial Code numbered 6102 and by Article 378 thereof, as well as Capital Markets Board’s Corporate Governance Communiqué.

The Committee’s responsibilities include early identification of any strategic, operational, financial, external, and miscellaneous risks threatening the existence, development and sustainability of Brisa; implementation of necessary measures and remedies; and the management of risks.

As of June 30, 2026, Members of the Early Identification of Risk Committee are as follows:

Name-Surname	Title	Nature of Board Membership
Ahmet Erdem	Chairperson	Independent Board Member
Tomio Fukuzumi	Member	Vice Chairperson - Executive
Sakine Şebnem Alıcı (Önder)	Member	Board Member - Non-Executive

The Chairperson of the Early Identification of Risk Committee is appointed by the Company’s Board of Directors from among the independent members.

The Committee is composed of a minimum of two Members appointed by the Board of Directors. Other people can also participate in the meetings if the Chairperson approves. The term of office of the Committee members is aligned with the term of office of the Members of the Company’s Board of Directors. The Committee is re-established following the election of the Board Members.

The Early Identification of Risk Committee convened two times and submitted 3 reports to the Board of Directors during the accounting period of January 1 - June 30, 2026.

August 5, 2026
Brisa Bridgestone Sabancı Lastik ve Sanayi Ticaret A.Ş.